





Shri Narendra Modi Hon'ble Prime Minister



Shri Amit Shah Hon'ble Union Minister for Home and Cooperation

"Sahakar-se-Samriddhi"

Multipurpose PACS, Dairy and Fisheries Cooperatives In Every *Gram Panchayat* 

"MARGDARSHIKA" (Standard Operating Procedure)

Ministry of Cooperation
Government of India

## **Preface**

Guided by the Hon'ble Prime Minister's vision of "Sahakar-se-Samriddhi", the Government of India on 6<sup>th</sup> July 2021, created a new Ministry of Cooperation, which, under the dynamic leadership of Hon'ble Minister of Home and Cooperation, has undertaken several pathbreaking initiatives within a short span of 3 years, on a journey from 'PACS to Apex'.

In order to transform Primary Agricultural Credit Societies (PACS) into multidimensional and multipurpose economic entities, Model Byelaws have been framed by the Ministry, which enable PACS to undertake more than 25 economic activities, including dairy, fisheries, grain storage, short-term, medium-term and long-term credit, etc.

PACS are now functioning as multi-service centres catering to varied needs of rural masses, including Common Service Centres (CSC), Pradhan Mantri Bhartiya Jan Aushadhi Kendra, PM Kisan Samriddhi Kendra, Petrol/ Diesel retail outlet, LPG Distributor, Paani Samiti, amongst many others.

To harness the true potential of primary cooperative societies, it is important to ensure that all the Panchayats in the country are covered by strong multipurpose cooperative societies. To this end, Government has approved the Plan to establish two lakh new multipurpose PACS, Dairy, Fishery cooperative societies covering all the Panchayats/ villages in the country over a period of five years. NABARD, NDDB and NFDB along with State/ UT Governments shall be implementing the plan across the country.

In this direction, a need was felt that a standardized operating procedure be prepared for achieving the above objectives in a time bound manner. Accordingly, Ministry of Cooperation accorded the top priority for preparation of this Margdarshika within its first 100 days Action Plan.

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Multipurpose-PACS with Godowns and Custom Hiring Centre at Ghamudwali, Sri Ganganagar, Rajasthan, Source: Ministry of Cooperation, GOI, 2024

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	LIST OF ABBREVIATIONS/ACRONYMS
BoD	Board of Directors
BDP	Business Development Plan
BMC	Bulk Milk Cooler
DCCBs	District Central Cooperative Banks
DCDC	District Cooperative Development Committee
DCS	Dairy Cooperative Society
DDM	District Development Manager
DMU	District Milk Union
FCS	Fisheries Cooperative Societies
FISHCOPFED	National Federation of Fishers Cooperatives Ltd.
GoI	Government of India
GPs	Gram Panchayats
IMC	Inter-Ministerial Committee
JWC	Joint Working Committee
MoC	Ministry of Cooperation
M-DCS	Multipurpose Dairy Cooperative Societies
M-FCS	Multipurpose Fishery Cooperative Societies
M-PACS	Multipurpose Primary Agricultural Credit Societies
NABARD	National Bank for Agriculture and Rural Development
NAFSCOB	The National Federation of State Co-operative Banks Ltd.
NCD	National Cooperative Database
NCDC	National Cooperative Development Corporation
NCDFI	National Cooperative Dairy Federation of India
NDDB	National Dairy Development Board
NFDB	National Fisheries Development Board
NLCC	National Level Coordination Committee
NPDD	National Programme for Dairy Development
PACS	Primary Agricultural Credit Society
PDC	PACS Development Cell
PMMSY	Pradhan Mantri Matsya Sampada Yojana
PMU	Project Management Unit
SCDC	State Cooperative Development Committee
StCBs	State Cooperative Banks

### I. Background

Cooperative movement is the backbone of rural economy and for over a century, cooperation has been a way of life for crores of people in the country. Presently, around 29 crore people are directly linked with cooperative sector in India. The cooperative societies, particularly in agriculture, dairy and fisheries sectors provide rural population not just with livelihood opportunities but also with a financial safety net through a community-based approach. **Hon'ble Prime Minister** has also emphasised their importance in his call for an all-out effort to **transform** these **ground-level cooperative societies** into **vibrant economic entities** so as to realize the vision of 'Sahakar-se-Samriddhi'.

In this direction, Ministry of Cooperation has framed *Model Byelaws* for Primary Agricultural Credit Societies (PACS), which enable PACS to diversify their business activities into more than 25 sectors, including short-term, medium-term and long-term credit; fertilizer, pesticide, seed distribution; fisheries, dairy, poultry activities; custom hiring centers; procurement of food grains; storage facility; fair price shops; LPG/ petrol/diesel dealership; Bank Mitra/ Business Correspondents; insurance facility; common service center; etc., thus converting them into Multipurpose PACS.

Model Byelaws also provide enabling **legal and administrative framework** to PACS for improved **governance**, viable business operations and **efficient functioning**. Provisions have also been made to make their membership more **inclusive and broad-based**, giving **adequate representation** to women and Scheduled Castes / Schedules Tribes.

Given the vital role played by these grassroot level cooperative societies in promoting inclusive and balanced economic growth, it is important that they are spread evenly across the country, covering all the Panchayats/ villages. As per the analysis of data¹ derived from National Cooperative Database (NCD), it has been found that out of around 2.7 lakh Gram Panchayats (GPs) in the country, more than 17,000 GPs are yet to be covered by Primary Agricultural Credit Societies (PACS). In addition to this, more than 5,000 existing PACS, 41,000 existing Dairy cooperatives and 4,500 existing Fishery cooperatives are dormant/defunct or under liquidation, thus leaving a big vacuum in the coverage of rural areas as well as farmers by these societies.

In order to harness the true potential of cooperatives and ensure that they contribute significantly in the overall economic development of the country, it is imperative that all the Panchayats/ villages are covered by viable and vibrant multipurpose PACS, Dairy and Fishery cooperative societies. This would also provide crores of small and marginal farmer members with the opportunities to reap the benefits of balanced regional growth.

In this direction, since the launch of the initiative, the State/ UT Governments through their sincere and continuous efforts have added a total of around 7,000 new

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<sup>&</sup>lt;sup>1</sup> As per National Cooperative Database as on 7-08-2024

Multipurpose PACS, Dairy and Fishery cooperative societies across the country. However, in order to successfully achieve the target of covering all the Panchayats/villages in the country with viable and vibrant multipurpose PACS, Dairy & Fishery cooperative societies in a time bound manner, it is the need of the hour to standardize the processes by bringing all the agencies together and defining the targets, timelines, role and responsibilities — to bring out a "Margdarshika" as the guiding torch.

#### II. Plan

The present plan aims to saturate the rural landscape with cooperative ecosystem through formation and strengthening of two lakh new Multipurpose PACS, Dairy and Fisheries cooperative societies over a period of five years, covering all the Panchayats/villages in the country, thus strengthening the cooperative movement and deepening its reach upto the grassroots.

## III. Approach

The plan shall be implemented with the support of National Bank for Agriculture and Rural Development (NABARD), National Dairy Development Board (NDDB), National Fisheries Development Board (NFDB) and State/ UT Governments.

**NABARD** is India's apex development bank, established in 1982 under an Act of Parliament to promote sustainable and equitable agriculture and rural development in the country including development of Cooperatives.



Hon'ble Minister for Home and Cooperation Shri Amit Shah observing micro ATM transactions at Banaskantha M-DCS, Source – Ministry of Cooperation, GOI

**NDDB** was created in 1965 to promote, finance and support milk producer-owned and controlled organisations. Fundamental to its efforts are cooperative strategies and principles.



DCS members at milk collection centre, source - NDDB

**NFDB** was established in 2006 to enhance fish production and productivity in the country and to coordinate fishery development in an integrated and holistic manner.



Fish Cooperative Farmers with their produce - source NFDB

In their long journeys, these premier organizations have transformed lives in Indian villages through participative interventions and promotion of rural entrepreneurship. In order to leverage their vast experience in their respective sectors, their services have been roped in for expanding the reach and coverage of cooperative societies across all the Panchayats/ villages in the country.

NABARD, NDDB and NFDB will be responsible for ensuring formation of new M-PACS, Primary Dairy Co-operative Societies & Primary Fisheries Co-operative Societies respectively. In this exercise, **State/UT Governments will play the most vital role of binding all the stakeholders together by providing all necessary support to them at all levels for ensuring successful and timely completion of targets by each implementing agency, and also stepping in to meet the targets, as per requirement.** 

### IV. Implementation Mechanism

To ensure smooth and effective implementation of the plan, Committees at various levels have been constituted, staring from National level up to District level, as mentioned below:

- ➤ Inter-Ministerial Committee (IMC), chaired by Hon'ble Minister of Home and Minister of Cooperation
- ➤ **National Level Coordination Committee (NLCC)**, chaired by Secretary, Ministry of Cooperation
- > State Cooperative Development Committees (SCDCs) at the State/ UT level, chaired by Chief Secretary of the State/ UT concerned; and
- ➤ **District Cooperative Development Committees (DCDCs)** at the district level, chaired by District Collector of the district concerned.

In addition to the above, a **Joint Working Committee (JWC)** shall be constituted, as a sub-committee of DCDC, and comprise district level functionaries of the State Departments concerned and representatives from District level Federations/ organizations. The JWC, assisted by stakeholders concerned, shall be the grassroots level committee for achieving the overall targets of formation of new M-PACS, Dairy and Fishery cooperative societies across all the States/ UTs.

The composition of the above-mentioned Committees is given at *Annexure I*.

Further, a **Project Management Unit (PMU)** manned by experts shall be set up, which shall be utilized for social mobilization, coordinating with various stakeholders concerned and facilitating various agencies for ensuring smooth implementation of the plan.

# V. Roles and Responsibilities of various stakeholders

The **effective** and smooth implementation of the plan calls for **continuous coordination** amongst and support of all stakeholders concerned, including NABARD, NDDB, NFDB, State Governments, State Cooperative Banks (StCBs), State Milk Federations, District Central Cooperative Banks (DCCBs), District Milk Unions, State Fisheries Federation, District Fisheries Federations, Ministry of Cooperation (GOI), Ministry of Animal Husbandry, Dairying and Fisheries (GOI), etc.

For formation and strengthening of new M-PACS, **NABARD** shall be responsible for overall coordination amongst all stakeholders concerned, identifying areas of operation, preparing State and District-wise action plans, organizing State/ District level sensitization workshops, social mobilization, facilitating registration, preparing Business Development Plans, training & capacity building, etc.

For formation and strengthening of dairy cooperative societies, **NDDB** shall be responsible for overall coordination amongst all stakeholders concerned and preparing State and District-wise action plans, organizing State/ District level sensitization workshops, providing necessary guidance to Milk Unions/ Federations in availing financial assistance under various GOI schemes, assisting them in formulating milk route plans for integrating new dairy cooperatives, etc.

For formation and strengthening of fishery cooperative societies, **NFDB** shall be responsible for overall coordination amongst all stakeholders concerned and preparing State and District-wise action plans, facilitating fisheries cooperatives in availing financial support under various GOI schemes, providing them with requisite forward and backward linkages to market their produce, capacity building, etc.

The detailed roles & responsibilities of different stakeholders are mentioned at **Annexure II**.

As per the roles and responsibilities defined for various stakeholders, flow charts indicating the approach of NABARD, NDDB and NFDB for formation of new M-PACS, Dairy and Fisheries cooperative societies are shown in **Figure I**, **II and III** respectively.

## VI. Targets and Timelines

The target is to form two lakh new multipurpose PACS, dairy or fishery cooperative societies in the country over a period of five years, to saturate the rural landscape with cooperative ecosystem. As per data analysis, the five-year targets of the three implementing agencies shall be as follows:

- ➤ **NABARD** shall be responsible for formation of around 70,000 new M-PACS across the country in two phases in **Phase-I (2024-2026)**, around **22,750** new M-PACS shall be registered and in **Phase-II (2026-2029)**, the remaining around **47,250** new M-PACS shall be registered.
- > NDDB shall be responsible for formation and strengthening of around 1,03,000 dairy cooperative societies, out of which, around 56,500 new dairy cooperative societies shall be formed and around 46,500 existing dairy cooperatives shall be strengthened through GOI's National Programme for Dairy Development (NPDD) 2.0.
- > NFDB shall be responsible for formation and strengthening of around 11,500 fishery cooperative societies, out of which, around 6,000 new fishery cooperative societies shall be formed and around 5,500 existing fishery cooperatives shall be strengthened through existing GOI schemes including Pradhan Mantri Matsya Sampada Yojana (PMMSY), etc.

➤ In addition to the above, **around 25,000** new M-PACS/ dairy/ fishery cooperative societies shall be formed by **State Governments.** 

The implementing agency-wise yearly targets along with timelines are mentioned at *Annexure-III*. The yearly targets of the implementing agencies are subject to change within the overall broad targets defined above.

The detailed step-wise processes involved in formation of new M-PACS, Dairy and Fishery cooperative societies along with expected outcome and timelines are mentioned at **Annexure – IV**, **V and VI** respectively. The Gantt Chart nos.1, 2 and 3 of NABARD, NDDB and NFDB respectively are placed under their respective Annexures. Additionally, the **State-wise targets** of the three implementing agencies – NABARD, NDDB and NFDB, are as per **Table 1**, **2 and 3** respectively.

## VII. Coordination Amongst Implementing Agencies:

NABARD shall be responsible for handholding M-DCS and M-FCS in case they diversify in credit activities. Similarly, NDDB shall be responsible for handholding M-PACS and M-FCS in case they diversify in Dairying activities, and NFDB shall be responsible for handholding M-PACS and M-DCS in case they diversify in Fishery activities.

### **VIII. Review & Monitoring:**

The NLCC at national level, SCDC at state level and DCDC at district level, are already constituted. These bodies shall undertake reviews on a monthly basis.



Food Grain godown – Representative model under World's Largest Grain Storage Plan in Cooperative Sector

# **Composition of Various Committees**

#### a. National level Coordination Committee (NLCC)

The National level Coordination Committee (NLCC) has been constituted under the chairmanship of Secretary, Ministry of Cooperation (GOI) and comprises Secretaries from Ministry of Agriculture & Farmers Welfare (GOI), Department of Animal Husbandry & Dairying (GOI) and Department of Fisheries (GOI); ACS/Principal Secretary/Secretary (Cooperation Department) of States/UTs; Chairman NABARD, NDDB; Chief Executive NFDB; MD, NCDC; Chairman/MD, NAFSCOB, NCDFI, FISHCOPFED, etc., as members.

### b. State Cooperative Development Committee (SCDC)

State Cooperative Development Committee (SCDC) has been constituted at the State level under the chairmanship of Chief Secretary of the State concerned and comprises ACS/ Principal Secretaries/ Secretaries of State Departments of Cooperation, Agriculture, Food and Civil Supplies, Animal Husbandry and Dairying, Fisheries, Rural Development, Finance, Revenue, Horticulture, Registrar of Cooperative Societies, Representatives from NABARD, NDDB, NFDB, NCDC Regional Office, Chairman/ MD, State Cooperative Bank, Chairman/MD of the State Federations of Dairy and Fishery Cooperative Societies, etc., as members.

### c. District Cooperative Development Committee (DCDC)

District Cooperative Development Committee (DCDC) has been constituted at district level under the chairmanship of District Collector concerned and comprises CEO Zilla Panchayat; Additional District Magistrate (Revenue); District Cooperation Officer/ Deputy Registrar of Cooperative Societies; District Officer from State Departments of Agriculture and Farmers Welfare, Department of Food & Civil Supplies, Department of Animal Husbandry and Dairying, Department of Fisheries and Department of Rural Development; Managing Director DCCB; District Development Manager, NABARD; Representatives of NDDB, NFDB; Managing Director, District Milk Union and District Fisheries Federation; etc. as members.

### d. Joint Working Committee (sub-committee of DCDC)

Joint Working Committees shall be constituted at the district level comprising District Heads of the Departments of Cooperation (District Registrar of Cooperative Societies/ District Cooperation Officer), Animal Husbandry and Dairying, Fisheries, DDM (NABARD), Managing Director/General Manager District Milk Union, Managing Director District Fisheries Federation, and Managing Director DCCB as members.

The chairperson of JWC shall be nominated by the District Collector concerned. DDM (NABARD)/ Managing Director District Milk Union / Managing Director District Fisheries Federation shall be the conveners for matters pertaining to formation / strengthening of M-PACS, M-DCS and M-FCS, respectively.

# **Roles and Responsibilities**

## 1. Ministry of Cooperation, Government of India:

Ministry of Cooperation (GOI) shall be responsible for guiding the overall implementation of the plan through NLCC. The role of NLCC shall be as follows:

- > Steering the overall implementation of the plan, including its monitoring and review.
- ➤ **Coordinating** with stakeholders concerned for resolution of any State-specific issue(s) that may arise during the implementation stage.

#### 2. State Government:

### State Government Targets as per Annexure-III

State/ UT Government shall be responsible for overall achievement of the plan as per defined targets and timelines, through State Cooperative Development Committee (SCDC), which shall ensure the following:

- i. **Monitoring and reviewing** the progress of implementation of the action plans for formation of new M-PACS, Dairy, Fishery cooperative societies on a regular basis.
- ii. **Issuing directive** to DCDC for constituting Joint Working Committee (JWC) for successful implementation of the action plan.
- iii. **Formation** of a total of around 25,000 new M-PACS/ Dairy/ Fishery cooperative societies in the States/ UTs as remaining target in coordination with DCDC, JWC and other stakeholders.
- iv. **Providing all necessary support** to DCDC, implementing agencies (NABARD, NDDB & NFDB), JWC, etc., including issuing suitable directives to them, and resolving State-specific issues for successful completion of the plan as per targets and timelines.
- v. **Ensuring a three-tiered federated cooperative structure** in the State through linkages of Multipurpose PACS, Primary dairy and fishery cooperative societies with their respective District and State level federations.
- vi. **Getting SOP prepared** for liquidation of defunct PACS / Dairy / Fishery Cooperative Societies.
- vii. **Rationalization re-distribution of targets** amongst implementing agencies within the overall targets of the State/ UT, as per requirement.
- viii. **Effecting suitable changes** in Bye-Laws of M-PACS / Dairy / Fishery Cooperative Societies for strengthening them, as recommended by DCDC, and making State specific changes in Margdarshika as per requirement.

#### 3. NABARD

Target (as per Table-1): Formation of around 70,000 new M-PACS in 5 years [Phase – I (2024-25 to 2025-26): 22,752 and Phase – II (2026-27 to 2028-29): 47,248]

- i. **Convening meetings of JWC** and providing all necessary inputs/support for formation of new M-PACS and placing the finalized action plan before DCDC for its regular monitoring and review.
- ii. Convening district level workshops to sensitize all stakeholders.
- iii. **Mapping and identification** of uncovered/ underserved Gram Panchayats/ villages and dormant/ defunct PACS in coordination with DCCBs/ StCBs, NABARD District Development Managers, etc. and ensuring timely liquidation of defunct PACS with the support of DCDC and JWC.
- iv. **Finalizing** the State and District-wise yearly and monthly action plan for formation of new M-PACS across the country in coordination with State Government, StCBs, DCCBs, JWC, Ministry of Cooperation, etc.
- v. **Mobilizing** farmers for formation of new M-PACS as per action plan.
- vi. **Forming** Board of Directors (BoD) and appointing office bearers of PACS and ensuring their training and capacity building.
- vii. **Registration** of M-PACS and ensuring their linkage with DCCBs/ StCBs as per targets and defined timelines.
- viii. Ensuring **adoption of Model Byelaws** by newly formed M-PACS.
  - ix. Preparing an effective **Business Development Plan (BDP)**/ Sahakar Se Samriddhi Plan for M-PACS
  - x. **Handholding and guiding** M-PACS to commence business activities as per BDP.
- xi. Facilitating formation of new District Central Cooperative Banks (DCCBs) where they do not exist or are required in view of formation of new M-PACS.
- xii. Ensuring saturation of all Gram Panchayats in the States with multipurpose PACS through DCCBs having strong financial management system.



Office of Multipurpose PACS - Dehradun, Ministry of Cooperation, GOI

#### 4. NDDB

Target (as per Table-2): Formation and strengthening of around 1,03,000 M-DCS in 5 years (2024-25 to 2028-29)

- i. **Organizing district/ regional level workshops** to sensitize all stakeholders and reviewing bye-laws for suitable modifications to enable them become multipurpose.
- **Mapping** ii. and identification of uncovered/ underserved Gram Panchayats/ villages and dormant/ defunct Dairy cooperative societies coordination with District Milk Unions, State Milk Federations, etc. and ensuring timely liquidation of defunct DCS with the support of DCDC and JWC.



Cooperative Dairy members, Source NDDB

- iii. **Conducting village level survey** in coordination with District Milk Unions for finalizing milk procurement plan.
- iv. **Conducting Milk Union workshops** for finalizing the State and District Milk Union-wise yearly and monthly action plan for formation of new M-DCS across the country in coordination with State Government and other stakeholders concerned.
- v. **Placing the action plan before DCDC** through JWC for its regular monitoring and review.
- vi. **Registration** of new M-DCS as per targets and defined timelines and ensuring their linkages with District/ State Milk Union/ Federation.
- vii. **Training and capacity building** of office bearers and members of M-DCS.
- viii. Ensuring **adoption of Model Byelaws** by newly formed M-DCS.
- ix. Preparing an effective **Business Development Plan (BDP)**/ Sahakar Se Samriddhi Plan for M-DCS.
- x. **Handholding and guiding** M-DCS to commence business activities as per BDP.
- xi. Facilitating formation of new District Milk Unions (DMUs) where they do not exist or are required in view of formation of new dairy cooperative societies.
- xii. Ensuring saturation of all Gram Panchayats in the States with multipurpose dairy cooperative societies through district milk unions having strong financial management system.

#### 5. NFDB

Target (as per Table-3): Formation and strengthening of around 11,500 Fishery cooperative societies in 5 years (2024-25 to 2028-29)

i. **Organizing** district/ regional level workshops to sensitize all stakeholders and reviewing by-laws for suitable modifications enable to them become multipurpose.



- ii. **Mapping** and Cooperative Fishery members, Source NFDB identification of uncovered/ underserved Gram Panchayats/ villages and dormant/ defunct Fishery cooperative societies in coordination with District Fishery Federations, State Fishery Federations, etc. and ensuring timely liquidation of defunct FCS.
- iii. **Finalizing** the State and District level yearly and monthly action plan for formation of new Fishery cooperative societies across the country in coordination with State Government and other stakeholders concerned.
- iv. **Preparing Model Bye-laws** for fishery cooperative societies to enable to become multipurpose.
- v. **Placing the action plan before DCDC** through JWC for its regular monitoring and review.
- vi. **Mobilizing** fish farmers for formation of new multipurpose fishery cooperative societies as per action plan.
- vii. **Registration** of new multipurpose fishery cooperative societies as per targets and defined timelines, and **ensuring their linkages** with District/ State Fishery Federations, and adoption of Model Byelaws by them.
- viii. **Training and capacity building** of office bearers and members of cooperative societies.
  - ix. Preparing an effective **Business Development Plan (BDP)**/ Sahakar se Samriddhi Plan for FCS, including convergence of various GOI schemes for their strengthening.
  - x. **Handholding and guiding** multipurpose fishery cooperative societies to commence business activities as per BDP.
  - xi. Facilitating in formation of new District Fisheries Federation where they do not exist or are required in view of formation of new fisheries cooperative societies.
- xii. Ensuring saturation of all Gram Panchayats in the States with multipurpose fisheries cooperative societies through district fishery federation having strong financial management system.

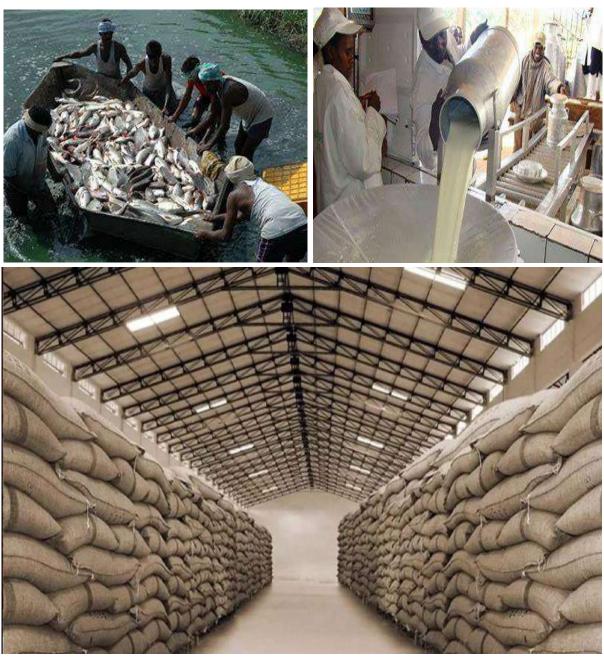
#### 6. DCDC

- i. **Monitoring and reviewing** the progress of implementation of the final action plans of NABARD, NDDB & NFDB for their successful completion as per their respective targets and defined timelines.
- ii. Supporting JWC in identification of uncovered/underserved GPs, mapping of defunct/dormant cooperative societies for liquidation, etc.
- iii. **Facilitating JWC** in mobilization of farmers, **registration** of new multipurpose PACS/ Dairy/ Fisheries cooperative societies with the support of RCS/ State officials concerned and **ensuring their linkages** with their respective **District**, **State and National level Federations**.
- iv. **Submitting the action plan to SCDC** and placing the implementation progress report before it on a monthly basis.
- v. **Facilitating agencies** concerned in **setting up of District level federations/DCCBs**, if not presently existent, as per requirement and viability assessment, in coordination with State Government and other stakeholders concerned.
- vi. **Monitoring the progress of liquidation** of defunct PACS / Dairy / Fishery Cooperative Societies
- vii. **Recommending suitable changes in Margdarshika** and Bye-Laws of PACS/ Dairy/Fisheries cooperative societies as suggested by NABARD/NDDB/NFDB for SCDC's approval.
- viii. **Finalizing the office premises** and basic infrastructure for newly formed M-PACS /M-DCS/ M-FCS.

## 7. Joint Working Committee (Sub-Committee of DCDC)

- i. **Identifying uncovered/ under-served GPs/** villages, **defunct/dormant** PACS/ Dairy/ Fishery cooperative societies, in the district concerned.
- ii. Taking necessary steps for **liquidation of dormant/ defunct** cooperative societies in a time bound manner.
- iii. **Taking steps for formation of new M-PACS/ M-DCS/ M-FCS** in uncovered/ underserved GPs/ villages, and in areas of operation of defunct/dormant cooperative societies proposed for/ under liquidation.
- iv. **Mobilising farmers** for formation of new M-PACS/ Dairy/ Fishery cooperative societies in identified GPs/ villages as per action plan.
- v. Formation of Board of Directors and mobilisation of necessary share capital for registration of these cooperative societies and ensuring registration of these societies in coordination with State authorities concerned as per the targets and timelines defined in the action plans.
- vi. **Preparing Business Development Plans (BDPs)**/ Sahakar se Samriddhi Plan for M-PACS, Dairy & Fishery cooperative societies and ensuring initiation of economic activities by handholding them.
- vii. **Ensuring opening of their bank account in DCCBs and ensuring linkages** of these cooperative societies with their respective District and State level federations including DCCBs/ StCBs to promote 'Cooperation among Cooperatives'.

- viii. **Placing the district action plan** for formation of new M-PACS/ Dairy/ Fishery cooperative societies **before DCDC**, for its regular monitoring and review, and apprising DCDC of its implementation progress on a monthly basis.
  - ix. Submitting the proposal to DCDC for setting up of District level federations/ DCCBs/ RO (StCBs), if not presently existent, as per requirement and viability assessment, in coordination with State Government and other stakeholders concerned.



Various activities performed by MPACS, Source- Ministry of Cooperation, GOI

Targets - At a glance (State-wise, Year-wise, Agency wise)

		Total		287	13,197	2,048	2,598	13,132	1	9,845	1	161	7,786	2,481	1,401	3,690	1,151	7,379	1572	117	
		202	8-29	ı	406	ı	1	1	1	300	1	2	1	1	54	265	1	1	1		-
		202	7-28	ı	408	1	ı	ı	ı	301	1	3	ı	ı	26	269	ı	ı	1	1	-
	States	202	6-27	ı	408	1	ı	1	1	301	1	3	1	ı	26	269	ı	ı	1	-	-
		202	5-26	1	408	1	ı	ı	ı	301	1	3	ı	ı	56	269	ı	ı	1	1	-
		202	4-25	1	408	1	ı	ı	ı	301	1	3	ı	ı	56	269	ı	ı	1	1	-
(201		202	8-29	42	20	4	62	120	1	09	ı	2	30	42	2	2	20	25	177	2	-
6		2027-	28	6	09	8	09	360	1	180	-	2	70	35	9	15	150	75	180	2	-
917 (201	NFDB	2026-	27	6	09	8	70	360	11	180	ı	5	20	15	9	15	150	75	100	2	1
1001		2025-	26	9	40	ις	50	240	ı	120	į	5	50	10	4	10	100	20	4	2	1
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- (Dumen		2028-	29	ı	1,142	i	353	1,485	į	818	į	13	882	317	89	149	86	1,138	159	ì	-
State Counce with their view of the counce o		2027-	28	ı	1,316	ı	317	1,790	Ī	840	Ī	16	1,108	376	83	216	114	1,323	201	ı	-
	NDDB	2026-	27	ı	1,487	ı	246	2,095	į	863	į	18	1,340	431	102	232	140	1,564	242	ì	1
mag <sub>m</sub>		2025-	26	ı	1,562	ı	215	3,454	ı	885	į	21	1,565	202	127	248	166	1,807	284	ì	-
		2024-	25	ı	3,302	ı	153	2,930	ı	545	į	8	829	268	109	183	132	1,079	117	ì	1
	\r	Phas	e II	ı	2,000	30	ı	1	1	3,763	ı	27	120	1	664	826	ı	ı	1	1	-
	NABARD	Phase	П	218	150	1,988	1,042	178	1	27	1	24	1,813	477	115	298	1	218	106	107	0
	States	STITS	210	Andaman and Nicobar Islands	Andhra Pradesh	Arunachal Pradesh	Assam	Bihar	Chandigarh	Chhattisgarh	Delhi	Goa	Gujarat	Haryana	Himachal Pradesh	Jammu and Kashmir	Jharkhand	Karnataka	Kerala	Ladakh	Lakshadweep
ľ	s,	%	•	1.	2.	3.	4	5.	.9	7.	8.	9.	10.	11.	12.	13.	14.	15.	16.	17.	18.

Phase         Phase (888)         2024         2025         2026         2027         2026         2027         2026         2027         2028         2026         2027         2026         2027         2028         2029         2028         2029         2028         2029         2028         2029         2028         2029         2028         2029         2028         2029         2028         2028         2029         2028         2029         2028         2029         2028         2029         2028         2029         2028         2028         2028         2028         2028         2029         2028	Ctotog		NABARD	ARD			NDDB					NFDB					States			
382         6.880         785         1,351         1,143         1,070         150         300         400         600         30         455         450         30         30         10	JUTs		Phase I	Phase II		2025- 26	2026- 27	2027- 28	2028- 29	2024- 25	2025- 26	2026- 27	2027- 28	202 8-29	202 4-25	202 5-26	202 6-27	202 7-28	202 8-29	Total
113         2,04         552         1,417         1,243         1,043         810         80         120         150         150         148	Madhya Pradesh		382	6,880	785	1,351	1,280	1,143	1,007	150	300	400	009	50	455	455	455	455	455	16,603
1,23         946         08         32         31         30         29         10         20         100         105         153         75         <	Maharashtra		113	2,704	552	1,417	1,243	1,043	810	80	120	150	150	100	148	148	148	148	144	9,218
3.33         9.92         1.1         2.8         3.2         1.1         1.0         2.0         3.0         1.0         2.0         3.0         1.0         2.0         3.0         1.0         2.0         3.0         1.0         2.0         3.0         1.0         2.0         3.0         1.0         2.0         3.0         1.0         2.0         3.0         1.0         3.0         1.0         3.0         1.0         3.0         1.0         3.0         1.0         3.0         3.0         1.0         3.0 </td <td>Manipur</td> <td></td> <td>1,291</td> <td>846</td> <td>28</td> <td>32</td> <td>31</td> <td>30</td> <td>29</td> <td>10</td> <td>20</td> <td>100</td> <td>106</td> <td>153</td> <td>75</td> <td>7.5</td> <td>7.5</td> <td>7.5</td> <td>7.1</td> <td>3,047</td>	Manipur		1,291	846	28	32	31	30	29	10	20	100	106	153	75	7.5	7.5	7.5	7.1	3,047
732         0         14         17         11         11         10         20         30         30         10         0 <t< td=""><td>Meghalaya</td><td></td><td>3,739</td><td>932</td><td>11</td><td>28</td><td>32</td><td>2</td><td>1</td><td>10</td><td>20</td><td>30</td><td>30</td><td>10</td><td>262</td><td>262</td><td>262</td><td>262</td><td>261</td><td>6,154</td></t<>	Meghalaya		3,739	932	11	28	32	2	1	10	20	30	30	10	262	262	262	262	261	6,154
1,12,6     1,323   1,056   1,108   2,623   1,477   55   110   100   250   35	Mizoram		753	0	16	17	17	11	11	10	20	08	98	10	0	0	0	0	0	925
91         -         1,323         1,056         1,108         2,623         1,477         55         110         100         250         35         - <th< td=""><td>Nagaland</td><td></td><td>1,226</td><td> </td><td>2</td><td>9</td><td>9</td><td>9</td><td>7</td><td>10</td><td>20</td><td>20</td><td>50</td><td>83</td><td>I</td><td>1</td><td>1</td><td>1</td><td>1</td><td>1,466</td></th<>	Nagaland		1,226		2	9	9	9	7	10	20	20	50	83	I	1	1	1	1	1,466
5         18         4         11         9         7         5             2         2         2         2         2         1               1         9         7         5            2         2         2         2         2         1 </td <td>Odisha</td> <td></td> <td>91</td> <td>ı</td> <td>1,323</td> <td>1,056</td> <td>1,108</td> <td>2,623</td> <td>1,477</td> <td>55</td> <td>110</td> <td>100</td> <td>250</td> <td>35</td> <td>ı</td> <td>ı</td> <td>1</td> <td>ı</td> <td>ı</td> <td>8,228</td>	Odisha		91	ı	1,323	1,056	1,108	2,623	1,477	55	110	100	250	35	ı	ı	1	ı	ı	8,228
490         2640         720         1,198         1,066         903         771         20         40         60         60         60         20         238         238         238         238         238         235         235         234         2,142         1,102         2,142         1,102         2,142         1,102         20         47         - <th< td=""><td>Puducherry</td><td>_</td><td>5</td><td>18</td><td>4</td><td>11</td><td>6</td><td>7</td><td>5</td><td>ı</td><td>ı</td><td>ı</td><td>ı</td><td>ı</td><td>2</td><td>2</td><td>2</td><td>1</td><td>ı</td><td>99</td></th<>	Puducherry	_	5	18	4	11	6	7	5	ı	ı	ı	ı	ı	2	2	2	1	ı	99
317          1,770         2,540         2,340         2,142         10         20         30         50         47	Punjab		490	2640	720	1,198	1,066	806	771	20	40	09	09	20	238	238	238	238	235	9,175
4,862         747         524         44         35         2         4         6         6         6         2         - <th< td=""><td>Rajasthan</td><td></td><td>317</td><td>-</td><td>1,770</td><td>2,750</td><td>2,540</td><td>2,340</td><td>2,142</td><td>10</td><td>20</td><td>30</td><td>50</td><td>47</td><td>I</td><td>1</td><td>1</td><td>ı</td><td>ı</td><td>12,016</td></th<>	Rajasthan		317	-	1,770	2,750	2,540	2,340	2,142	10	20	30	50	47	I	1	1	ı	ı	12,016
4,862         747         524         1,128         991         854         717         15         25         50         75         85         80         80         80         80         80         78         78           140         140         4193         506         588         516         351         280         50         100         100         200         50         1,042         1,042         1,042         1,042         1,038         1,048         1,042         1,042         1,038         1,038         1,038         1,038         1,038         1,038         1,038         1,038         1,048         1,038         1,048         1,048         1,048         1,048         1,048         1,048         1,048         1,048         1,048         1,048 </td <td>Sikkim</td> <td></td> <td>31</td> <td>1</td> <td>32</td> <td>63</td> <td>52</td> <td>44</td> <td>35</td> <td>2</td> <td>4</td> <td>9</td> <td>9</td> <td>2</td> <td>ı</td> <td>ı</td> <td>ı</td> <td>ı</td> <td>ı</td> <td>277</td>	Sikkim		31	1	32	63	52	44	35	2	4	9	9	2	ı	ı	ı	ı	ı	277
3ar         4193         506         588         516         351         280         50         100         100         200         50         1,042         1,042         1,042         1,042         1,042         1,038           3ar         28         516         516         526         24         10         20         30         10         2         3 <td>Tamil Nadu</td> <td>n</td> <td>4,862</td> <td>747</td> <td>524</td> <td>1,128</td> <td>991</td> <td>854</td> <td>717</td> <td>15</td> <td>25</td> <td>09</td> <td>22</td> <td>85</td> <td>80</td> <td>80</td> <td>80</td> <td>80</td> <td>2/8</td> <td>10,471</td>	Tamil Nadu	n	4,862	747	524	1,128	991	854	717	15	25	09	22	85	80	80	80	80	2/8	10,471
1         28         -	Telangana		140	4193	206	588		351	280	50	100	100	200	50	1,042	1,042	1,042	1,042	1,038	12,280
h         442         184         2.166         3.260         3.106         2.795         200         400         581         649         170         1.287         1.287         1.287         1.287         1.288         1.648           1         442         1814         2.166         3.260         3.106         2.951         2.795         200         400         581         649         170         1.287         1.287         1.287         1.288         1.648         1.648         1.648         1.648         1.648         2.795         2.994         20         30         40         30         374         374         374         374         374         376         370           1,336         -         345         441         346         323         40         65         85         120         40         40         40         3,69         40         40         - <td>Dadra, Nagar Haveli &amp; Daman and Diu</td> <td>gar d</td> <td>28</td> <td>ı</td> <td>ı</td> <td>ı</td> <td>ı</td> <td>1</td> <td>ı</td> <td>ı</td> <td>-</td> <td>-</td> <td>1</td> <td>6</td> <td>1</td> <td>ı</td> <td>ı</td> <td>1</td> <td>ı</td> <td>37</td>	Dadra, Nagar Haveli & Daman and Diu	gar d	28	ı	ı	ı	ı	1	ı	ı	-	-	1	6	1	ı	ı	1	ı	37
h         442         1814         2,166         3,260         3,106         2,951         2,795         200         400         581         649         170         1,287         1,287         1,287         1,288         1,648         1,648         1,648         1,648         1,648         2,795         204         200         30         40         30         37         374         374         374         374         374         370         370           1,336         1,336         4,536         4,548         4,546         2,457         4,41         3,42         3,42         3,54         3,54         3,54         3,50 <td>Tripura</td> <td></td> <td>741</td> <td>-</td> <td>18</td> <td>24</td> <td>27</td> <td>26</td> <td>24</td> <td>10</td> <td>20</td> <td>30</td> <td>30</td> <td>10</td> <td>-</td> <td>1</td> <td>-</td> <td>1</td> <td>1</td> <td>096</td>	Tripura		741	-	18	24	27	26	24	10	20	30	30	10	-	1	-	1	1	096
3         2         2         2         3         2         2         3         4         4         4         4         6         3         4         6         3         4         6         5         6         8         1         6         8         1         6         8         1         6         7         4         7         4         8         1         3         4         1         4         6         8         1         1         6         8         1         1         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         7         8         7         8         7         8         7         8         7         8         9	Uttar Pradesh	esh	442	18144	2,166	3,260	3,106	2,951	2,795	200	400	581	649	170	1,287	1,287	1,287	1,288	1,648	41,661
1,336-34644134632340658512040<	Uttarakhand	ρl	3	2702	307	448	406	358	294	20	30	40	30	30	374	374	374	374	370	6,534
22,752 47,248 18,615 24,674 21,631 20,738 17,350 1,051 2,010 2,967 3,651 1,550 5,000 5,000 5,000 5,000 5,000 5,327	West Bengal	al	1,336	-	347	458	441	346	323	40	65	85	120	40	ļ	ı	ı	ı	ı	3,601
	Total		22,752	47,248		24,674	21,631	20,738		1,051	2,010	2,967	3,651	1,550	5,000	5,000	5,000	5,000	5,327	2,09,564

Source: Action Plans submitted by NABARD, NDDB, NFDB and National Cooperative Database (as on 7-8-2024)

#Targets are subject to internal redistribution / rationalization amongst agencies

Fig 1. Flow Chart - NABARD

Formation of new multipurpose PACS

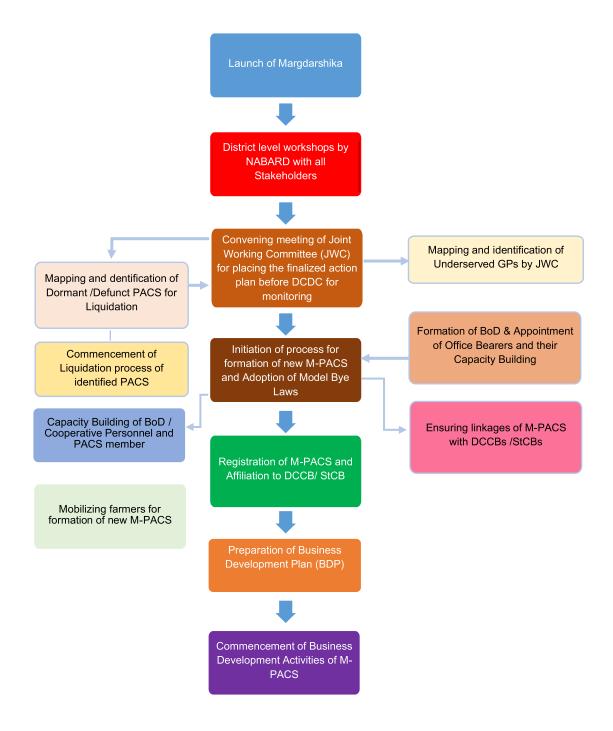
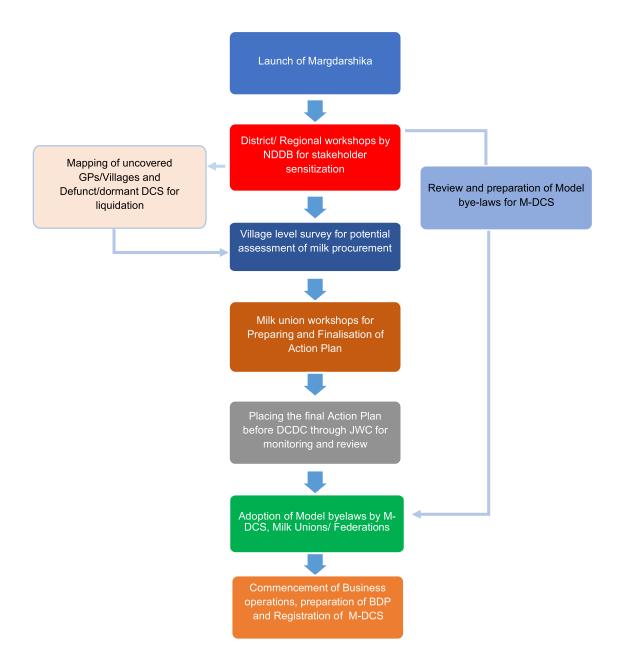
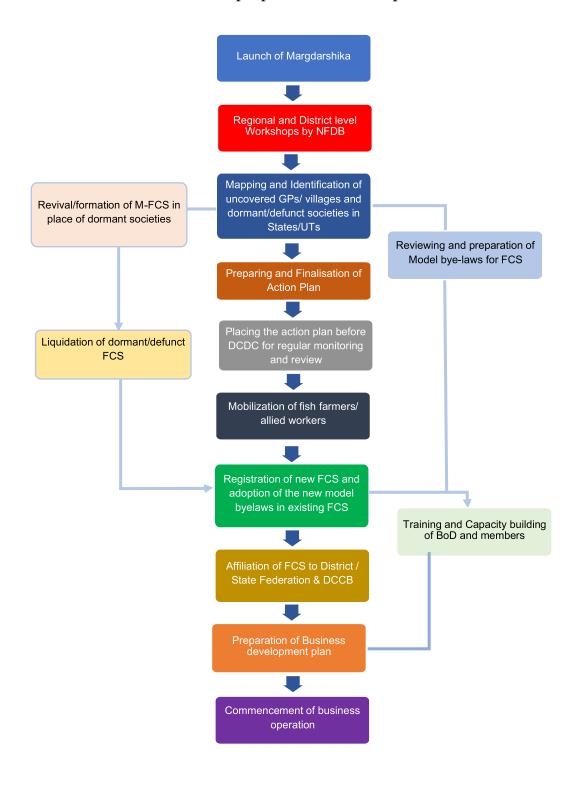


Fig 2. Flow Chart - NDDB

Formation of new multipurpose Dairy Cooperative Societies



**Fig 3. Flow Chart – NFDB**Formation of new multipurpose Fisheries Cooperative Societies



# Formation of new M-PACS by NABARD

Sr	Event	Agency	<b>Expected Outcome</b>	<b>Timelines for</b>
				<b>Completion by</b>
1	Launch of	Ministry of	Sensitization of the	September, 2024
	Margdarshika	Cooperation,	stakeholders on SOP,	
		Government of	implementation	
		India	mechanism, roles and	
			responsibility, targets and	
			timelines.	
2	Mapping and	NABARD, State	Mapping and identification	October 2024
	identification of	Cooperation	of uncovered/ underserved	
	uncovered	Department	Gram Panchayats/ villages	
	Gram		and dormant/ defunct PACS	
	Panchayats/		in coordination with	
	villages and		DCCBs/ StCBs, NABARD	
	dormant/		District Development	
	defunct PACS		Managers, etc. and ensuring	
			timely liquidation of defunct	
			PACS.	
3	<b>District</b> level	NABARD, DCDC	• Identified targets for	October 2024
	Workshops		Phase-I (uncovered GPs,	
	headed by		Dormant PACS to be	
	District		communicated to the	
	Collector		State by NABARD	
	through DCDC		• Targets to be identified	
	to kick start the		in a consultative manner	
	process		by the Joint Working	
			Committee (JWC).	
4	Convening	NABARD and	• Targets along with	November 2024
	meeting of Joint	State	action-plan with	
	Working	Cooperation	timelines to be placed for	
	Committee	Department	implementation.	
	(JWC)			
5	Placing action	NABARD and	• Targets for new M-PACS	November 2024
	plan before	State	to be placed before	
	DCDC through	Cooperation	DCDC for monitoring	
	JWC for	Department	and review.	
	monitoring and			
	review			

Sr	Event	Agency	<b>Expected Outcome</b>	Timelines for
6	Completion of liquidation process of dormant PACS	Cooperation	• State/District Cooperation Dept to initiate and complete the entire process of liquidation of 5476 identified dormant PACS in a time bound manner with guidance of the Joint Working Committee (JWC).	March 2025
7	Initiation of the process for formation of new M-PACS	Competent authority of District / State Cooperation Department	<ul> <li>The process of formation of M-PACS in the 17,276 uncovered GPs shall commence immediately after identification by JWC. The detailed process is indicated below. (S.No 7.a to 7.h)</li> <li>The formation of M-PACS in place of liquidated PACS to commence on completion of liquidation process, tentatively during 2024-25.</li> </ul>	November 2024 to April 2025
(a)	Mobilisation of members	Joint Working Committee (JWC) / Dist Cooperation Department/ DCCB/GP	Joint Working Committee (JWC) in coordination with the Dist Cooperation Department/ DCCB/GP for mobilisation of members.	November 2024
(b)	Formation of Board of Directors of right persons	Joint Working Committee (JWC)	Joint Working Committee (JWC) shall facilitate identification of suitable BoDs and mobilisation of share capital necessary for registration.	November 2024

Sr	Event	Agency	<b>Expected Outcome</b>	Timelines for
				Completion by
(c)	Appointment of CEO and other Staff	Joint Working Committee (JWC)	Joint Working Committee (JWC) will guide the societies for appointment of CEO and other staff.	December 2024
(d)	Preparation of bye-laws	Joint Working Committee (JWC)	Joint Working Committee (JWC) will guide the BoD and members for preparation of customised Bye-Laws on the lines of Model Bye-Laws of Govt of India.	December 2024
(e)	Finalization of M-PACS Location	State/ District Cooperation Dept. / DCDC	The office with basic infrastructure will be setup by M-PACS with the help of State/ District Cooperation Dept.	January 2025
(f)	Submission of documents to the approving authority for registration.	Competent authority of District / State Cooperation Department	Board of Directors will submit documents for registration of Society.	January 2025
(g)	Registration of M-PACS	Competent authority of District / State Cooperation Department	Competent authority of Dist Cooperation Department, as per the relevant Acts & Rules.	February 2025
(h)	Affiliation to DCCB or StCB	NABARD in consultation with State and District Cooperation Dept	NABARD in consultation with StCB, State and District Cooperative Dept shall facilitate affiliation of these M-PACS with DCCBs /StCBs.	April 2025
8	Capacity Building - Sensitisation of BoD	NABARD	BoD will be sensitised on various cooperative principles, Schemes of GoI/NABARD/other, duties, conduct of meetings, book keeping, leadership program, team building, etc.	
9	Capacity building of Cooperative	NABARD	Training to be imparted on BDPs, Govt/ NABARD	April 2025

Sr	Event	Agency	<b>Expected Outcome</b>	Timelines for
				Completion by
	Personnel (CEO		schemes, Services to	
	and other		members, technology etc.	
	functionaries)			
10	Capacity	NABARD	Training on business	April 2025
	building of PACS		opportunities, services of	
	members		credit/non-credit facilities	
			of M-PACS, Members duties	
			& rights, Provisions of state	
			cooperative act, Bye Law,	
			etc.	
11	<b>Preparation</b> of	NABARD in	The DCCBs/ PACS	April 2025
	business	association with	Development Cells/	
	development	BoDs of MPACS	Resource agency of	
	plan/ (Sahakar		NABARD shall guide PACS	
	se Samridhhi		for preparation of effective	
	Plan) for		implementable Business	
	MPACS in line		Development Plan.	
	with the			
	initiatives taken			
	by Ministry of			
	Cooperation			
12	Commencement	NABARD in	The new M-PACS will start	April 2025
	of Business	association with	business operations.	onwards
	operations	BoDs of MPACS		

Source: Action plan of NABARD

Gantt Chart (1.1): Phase - I Action Plan (2024-25) - NABARD

	-	-	-		ļ	ļ	-	-	-	Ī
SI.No.	Activity	Responsibility	Sep-24	Oct-24	tz-voV	Dec-24	ารม-52	<u>Б</u> ер-ъ2	Mar-25	Apr-25
1	Launch of Margdarshika	Ministry of Cooperation, Government of India								
2	District level Workshops headed by District Collector through DCDC to kick start the process	NABARD, State Cooperation Department								
8	Mapping and identification of uncovered Gram Panchayats/villages and dormant/ defunct PACS	NABARD, DCDC								
4	Convening meeting of Joint Working Committee (JWC)	NABARD and State Cooperation Department								
2	Placing action plan before DCDC through JWC for monitoring and review	NABARD and State Cooperation Department								
9	Completion of liquidation process of dormant PACS	State / District Cooperation Department, DCDC								
7	Initiation of the process for formation of M-PACS	Competent authority of District / State Cooperation Department								
7.a	Mobilisation of members	Joint Working Committee (JWC) / Dist Cooperation Department/ DCCB/GP								
7.b	Formation of Board of Directors of right persons	Joint Working Committee (JWC)								
7.c	Appointment of CEO and other Staff	Joint Working Committee (JWC)								
p.7	Preparation of bye-laws	Joint Working Committee (JWC)								
a•/	Finalization of M-PACS Location	State/ District Cooperation Dept.								
J.7	Submission of documents to the approving authority for registration.	Competent authority of District / State Cooperation Department								
7.8	Registration of M-PACS	Competent authority of District / State Cooperation Department								
7.h	Affiliation to DCCB or StCB	NABARD in consultation with StCB, State and District Cooperation Dept								
8	Capacity Building - Sensitisation of BoD	NABARD								
6	Capacity building of Cooperative Personnel (CEO and other functionaries)	NABARD								
10	Capacity building of PACS members	NABARD								
11	Preparation of business development plan/ (Sahakar se Samriddhi Plan) for MPACS in line with the initiatives taken by Ministry of Cooperation	NABARD in association with BoDs of MPACS								
12	Commencement of Business operations	NABARD in association with BoDs of MPACS								

Gantt Chart (1.2): Phase -I Action Plan (in place of Liquidated) (2024-25) - NABARD

Sl.No.	Activity	Responsibility	Lep-5t	Mar-24	42-1qA	May-24	Գշ-սոբ	Jul-25	62-3uA
1	Mapping and identification of uncovered Gram Panchayats/ villages and dormant/ defunct PACS	NABARD, DCDC							
2	Convening meeting of Joint Working Committee (JWC)	NABARD and State Cooperation Department							
3	Placing action plan before DCDC through JWC for monitoring and review	NABARD and State Cooperation Department							
4	Completion of liquidation process of dormant PACS	State / District Cooperation Department, DCDC							
5	Initiation of the process for formation of M-PACS	Competent authority of District / State Cooperation Department							
5.a	Mobilisation of members	Joint Working Committee (JWC) / Dist Cooperation Department/ DCCB/GP							
2.b	Formation of Board of Directors of right persons	Joint Working Committee (JWC)							
5.c	Appointment of CEO and other Staff	Joint Working Committee (JWC)							
2.d	Preparation of bye-laws	Joint Working Committee (JWC)							
2·e	Finalization of M-PACS Location	State/ District Cooperation Dept.							
5.f	Submission of documents to the approving authority for registration.	Competent authority of District / State Cooperation Department							
5.8	Registration of M-PACS	Competent authority of District / State Cooperation Department							
2·h	Affiliation to DCCB or StCB	NABARD in consultation with StCB, State and District Cooperative Dept							
9	Capacity Building - Sensitisation of BoD	NABARD							
7	Capacity building of Cooperative Personnel (CEO and other functionaries)	NABARD							
8	Capacity building of PACS members	NABARD							
6	Preparation of business development plan/ (Sahakar se Samriddhi Plan) for MPACS in line with the initiatives taken by Ministry of Cooperation	NABARD in association with BoDs of MPACS							
10	Commencement of Business operations	NABARD in association with BoDs of MPACS							

Gantt Chart (1.3): Phase – I Action Plan (2025-26) – NABARD

Sl.No.	Activity	Responsibility	Apr-25	May-25	Դոյ-52 Դոս-52	Aug-25	Zeb-52	Oct-25	Nov-25	Jan-26 Dec-25	Feb-26	92-18M
1	Initiation of the process for formation of M-PACS	Competent authority of District/ State Cooperation Department										
1.a	Mobilisation of members	Joint Working Committee (JWC) / District Cooperation Department/ DCCB/GP										
1.b	Formation of Board of Directors	Joint Working Committee (JWC)										
1.C	Appointment of CEO and other Staff	Joint Working Committee (JWC)										
1.d	Preparation of bye-laws	Joint Working Committee (JWC)										
1.e	Finalization of M-PACS Location	State/ District Cooperation Department										
1.f	Submission of documents to the approving authority for registration.	Competent authority of District / State Cooperation Department										
1.8	Registration of M-PACS	Competent authority of District / State Cooperation Department										
1.h	Affiliation to DCCB or StCB	NABARD in consultation with StCB, State and District Cooperation Department										
2	Capacity Building - Sensitisation of BoD	NABARD										
3	Capacity building of Cooperative Personnel	NABARD										
4	Capacity building of PACS members	NABARD										
5	Preparation of business development plan/ (Sahakar se Samriddhi Plan) for MPACS in line with the initiatives taken by Ministry of Cooperation	NABARD in association with BoDs of MPACS										
9	Commencement of Business operations	NABARD in association with BoDs of MPACS										

Gantt Chart (1.4): Phase -II Action Plan (2026-27) - NABARD

SI.No.	Activity	Responsibility	92-1dA	May-26	92-unr	92-8uA	9z-dəS	9s-15O	92-voV	Dec-26	շ-սթբ	Feb-27	Mar-27
1	Initiation of the process for formation of M-PACS	Competent authority of District / State Cooperation Department											
1.a	Mobilisation of members	Joint Working Committee (JWC) / Dist Cooperation Department/ DCCB/GP											
1.b	Formation of Board of Directors	Joint Working Committee (JWC)											
1.0	Appointment of CEO and other Staff	Joint Working Committee (JWC)											
1.d	Preparation of bye-laws	Joint Working Committee (JWC)											
1.e	Finalization of M-PACS Location	State/ District Cooperation Department											
1.f	Submission of documents to the approving authority for registration.	Competent authority of District / State Cooperation Department											
1.8	Registration of M-PACS	Competent authority of District / State Cooperation Department											
1.h	Affiliation to DCCB or StCB	NABARD in consultation with StCB, State and District Cooperation Department											
Ø	Capacity Building - Sensitisation of BoD	NABARD											
3	Capacity building of Cooperative Personnel	NABARD											
4	Capacity building of PACS members	NABARD											
5	Preparation of business development plan/ (Sahakar se Samriddhi Plan) for MPACS in line with the initiatives taken by Ministry of Cooperation	NABARD in association with BoDs of MPACS											
9	Commencement of Business operations	NABARD in association with BoDs of MPACS											

Gantt Chart (1.5): Phase -II Action Plan (2027-28) - NABARD

Sl.No.	Activity	Responsibility	Apr-27	May-27	ղոր-ե∑ Դոր-ե∑	\≤-me	Zeb-z∆	7⊈-t5O	72-νοΝ	Dec-27	92-usL	Feb-28	82-1sM
1	Initiation of the process for formation of M-PACS	Competent authority of District / State Cooperation Department											
1.a	Mobilisation of members	Joint Working Committee (JWC)/District Cooperation Department/ DCCB/GP											
1.b	Formation of Board of Directors	Joint Working Committee (JWC)											
1.0	Appointment of CEO and other Staff	Joint Working Committee (JWC)											
1.d	Preparation of bye-laws	Joint Working Committee (JWC)											
1.e	Finalization of M-PACS Location	State/ District Cooperation Department											
1.f	Submission of documents to the approving authority for registration	Competent authority of District / State Cooperation Department											
1.g	Registration of M-PACS	Competent authority of District / State Cooperation Department											
1.h	Affiliation to DCCB or StCB	NABARD in consultation with StCB, State and District Cooperative Dept											
2	Capacity Building - Sensitisation of BoD	NABARD											
3	Capacity building of Cooperative Personnel	NABARD											
4	Capacity building of PACS members	NABARD											
5	Preparation of business development plan/ (Sahakar se Samriddhi Plan) for MPACS in line with the initiatives taken by Ministry of Cooperation	NABARD in association with BoDs of MPACS											
9	Commencement of Business operations	NABARD in association with BoDs of MPACS											

Gantt Chart (1.6): Phase –II Action Plan (2028-29) – NABARD

SI.No.	Activity	Responsibility	82-1qA	82-ysM	82-nut	82-Int 82-3nA	Sep-28	8s-t <sub>2</sub> 0	82-voV	Dec-28	ղ <b>ց</b> տ-59	Feb-29	Mar-29
1	Initiation of the process for formation of M-PACS	Competent authority of District/ State Cooperation Department											
1.a	Mobilisation of members	Joint Working Committee (JWC) / Dist Cooperation Department/ DCCB/GP											
1.b	Formation of Board of Directors	Joint Working Committee (JWC)											
1.C	Appointment of CEO and other Staff	Joint Working Committee (JWC)											
1.d	Preparation of bye-laws	Joint Working Committee (JWC)											
1.e	Finalization of M-PACS Location	State/ District Cooperation Department											
1.f	Submission of documents to the approving authority for registration.	Competent authority of District / State Cooperation Department											
1.8	Registration of M-PACS	Competent authority of District / State Cooperation Department											
1.h	Affiliation to DCCB or StCB	NABARD in consultation with StCB, State and District Cooperative Dept											
2	Capacity Building - Sensitisation of BoD	NABARD											
3	Capacity building of Cooperative Personnel	NABARD											
4	Capacity building of PACS members	NABARD											
rC	Preparation of business development plan/ (Sahakar se Samriddhi Plan) for MPACS in line with the initiatives taken by Ministry of Cooperation	NABARD in association with BoDs of MPACS											
9	Commencement of Business operations	NABARD in association with BoDs of MPACS											

Table 1. NABARD Targets (State-wise, Year-wise, Phase wise)

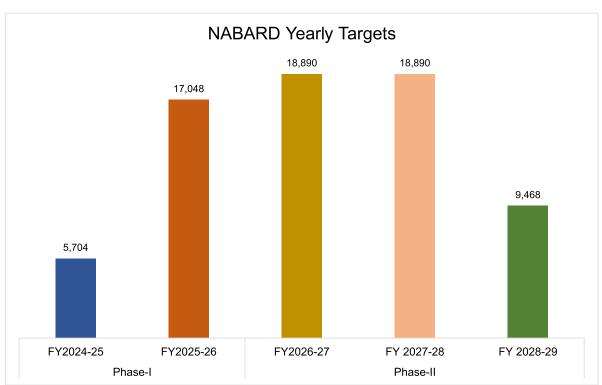
Sr. No	State/U.T.	Total Number of GPs	Existing No. of PACS	New MPACS in uncovered GPs	New M- PACS in place of Dormant/ Defunct after Liquidation Phase- I	Sub- Total of Phase-I	New M- PACS in underserved GPs	Total (Phase – I and II)
1	Andaman and	264	47	218	=	218	-	218
2	Nicobar Islands Andhra Pradesh	13,326	2,046	130	20	150	2,000	2,150
3	Arunachal Pradesh	2,108	35	1,985	3	1,988	30	2,018
4	Assam	2,662	1,834	12	1,030	1,042	-	1,042
5	Bihar	8,054	8,496	24	154	178	-	178
6	Chhattisgarh	11,650	2,059	13	14	27	3,763	3,790
7	Goa	191	103	-	24	24	27	51
8	Gujarat	14,619	10,590	1,037	776	1,813	150	1,963
9	Haryana	6,225	785	477	ı	477	-	477
10	Himachal Pradesh	3,615	2,217	9	106	115	499	614
11	Jammu and Kashmir	4,291	648	168	130	298	973	1,271
12	Jharkhand	4,345	4,458	Ī	1	1	-	1
13	Karnataka	5,953	6,139	45	173	218	-	218
14	Kerala	941	1,680	48	58	106	-	106
15	Ladakh	193	159	61	46	107	-	107
16	Madhya Pradesh	23,011	4,554	339	43	382	6,880	7,262
17	Maharashtra	27,909	21,059	7	106	113	2,704	2,817
18	Manipur	3,812	273	1,272	19	1,291	846	2,137
19	Meghalaya	6,814	677	3,676	63	3,739	932	4,671
20	Mizoram	842	94	750	3	753	-	753
21	Nagaland	1,298	1,344	694	532	1,226	-	1,226
22	Odisha	6,794	4,238	12	79	91	-	91
23	Puducherry	108	59	2	3	5	18	23
24	Punjab	13,241	3,975	41	449	490	2,640	3,130
25	Rajasthan	11,207	7,935	20	297	317	-	317
26	Sikkim	199	193	9	22	31	-	31
27	Tamil Nadu	12,525	4,511	4,858	4	4,862	747	5,609
28	Telangana	12,769	955	108	32	140	4,193	4,333
29	Dadra, Nagar haveli & Daman and Diu	38	16	24	4	28	-	28
30	Tripura	1,176	269	741	-	741	-	741
31	Uttar Pradesh	57,702	7,578	_	442	442	18,144	18,586
32	Uttarakhand	7,795	672	1	2	3	2,702	2,705
33	West Bengal	3,339	5,694	495	841	1,336	-	1,336
	Total	2,69,016	1,05,392	17,276	5,476	22,752	47,248	70,000

Total 2,69,016 1,05,392 Source: Action Plan submitted by NABARD

Table 1.1 NABARD – Formation of New M-PACS (Yearly Targets)

Phase-I	FY2024-25	5,704	00.770
rnase-i	FY2025-26	17,048	22,752
	FY2026-27	18,890	
Phase-II	FY 2027-28	18,890	47,248
	FY 2028-29	9,468	

Source: Action Plan submitted by NABARD



Source: Action Plan submitted by NABARD

**Graphical Representation** 

## Formation of new M-DCS by NDDB

S.No	Event	Agency	<b>Expected Outcome</b>	Timeline for completion by
1	Launch of Margdarshika	Ministry of Cooperation, Government of India	Sensitization of the stakeholders on SOP, implementation mechanism, role and responsibility, targets and timelines.	September 2024
2	Reviewing and preparation of Model bye-laws for M-DCS	NDDB	Model Bye-Laws for M-DCS  • Ministry of Cooperation, Government of India, NDDB and State Cooperation Department will analyse and customise Bye-Laws for M-DCS on the lines of Model Bye-Laws of Govt of India.	October 2024
3	Regional/ District Workshops by NABARD / NDDB	NDDB, NABARD and Milk Unions	• NDDB in coordination with NABARD shall organize Sensitization workshop of all stakeholders on modification of Cooperative Bye-Laws for formation of M-DCS (multipurpose Dairy Cooperatives), simplification of registration process.	October 2024
4.	State level Sensitisation Meetings with Stakeholders	NDDB, State Federation, Milk Unions and DAHD	NDDB shall organize     State-level workshops     which will be attended     by District level Milk     Unions for the     formation of M-DCS.	December 2024

S.No	Event	Agency	<b>Expected Outcome</b>	Timeline for completion by
			Deliberation on changes required in existing byelaws to enable formation of M-DCS in the State.	
5	Village level potential assessment for milk procurement	NDDB, Milk union	Identification of the villages and their potential  • Mapping and identification of the uncovered/underserved GP and dormant and defunct dairy cooperatives for liquidation.  • Identification and preparation of list of villages where new M-DCS are to be formed.  • Analysis of the potential of milk procurement in the identified villages.	January 2025
6	Preparation of action plan	NDDB/Milk Union	• Facilitate Milk Union in preparation and finalization of State and District Level Action Plan.	January 2025
7	Placing action plan before DCDC	NDDB	<ul> <li>Placing the final action plan before DCDC for monitoring and review through JWC.</li> </ul>	February 2025
8	Adoption of Model bye laws for M-DCS	Competent authority of District Cooperation Department/State Federation	Adoption of the Model bye laws by M-DCS, Milk Unions/ Federations.	March 2025

S.No	Event	Agency	<b>Expected Outcome</b>	Timeline for completion by
9	Commencement of Business operations (Milk procurement & forward linkage) with Business Development Plan (Sahakar se Samriddhi Plan) and Registration of M-DCS	NDDB, Milk Union,	<ul> <li>Commencement of business operations and registration of M-DCS.</li> <li>Preparation of Business Development Plan (Sahakar se Samriddhi Plan).</li> <li>M-DCS to provide different services as per BDP (Sahakar se Samriddhi Plan)</li> </ul>	March 2025
10	Capacity Building - Sensitisation of Milk Union / BoD	NDDB	Milk Unions will be sensitised on possible additional activities that can be taken up by M-DCS, its advantages and modalities for doing so.	Continuous
11	Capacity building of M- DCS Management Committee, Secretary, members	NDDB	Training on milk procurement. Bulk Milk Coolers (BMC), Feed, Fodder, Veterinary Services, State Cooperative Act, Byelaws, etc. shall be provided.	Continuous

Source: Action Plan submitted by NDDB

Gantt Chart (2.1): Action Plan (FY 2024-25) - NDDB

Sl. No.	Activity	Responsibility	Sep-24	Oct-24	T2-voV	Jan-25 Dec-24	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	4ug-52
1	Launch of Margdarshika	Ministry of Cooperation, Government of India											
2	Reviewing and preparation of model bye-laws for M-DCS	NDDB											
3	Regional/District Workshops by NABARD/ NDDB	NDDB, NABARD and Milk Unions											
4	State level Sensitisation Meetings with Stakeholders	DAHD, NDDB, State Federation, Milk Unions											
5	Village level potential assessment for milk procurement	NDDB, Milk union											
9	Preparation of action plan	NDDB/Milk Union											
7	Placing action plan before DCDC	NDDB											
∞	Adoption of Model bye laws for M-DCS	Competent authority of District Cooperation Department/State Federation											
6	Commencement of Business operations (Milk procurement & forward linkage) with Business Development Plan (Sahakar se Samriddhi Plan) and Registration of M-DCS	NDDB, Milk Union											
10	Capacity Building - Sensitisation of Milk Union / BoD	NDDB											
11	Capacity building of M-DCS Management Committee, Secretary, members	NDDB											

Gantt Chart (2.2): Action Plan (FY 2025-26) - NDDB

Sl.No.	Activity	Responsibility	Apr-25	May-25	gz-unr	Դոլ-52	22-guA	Sep-25	Oct-25	Nov-25	Jec-25	7an-26 Feb-26	Mar-26
1	Placing action plan before DCDC	NDDB											
2	Adoption of Model bye laws for M-DCS	Competent authority of District Cooperation Department/State Federation											
3	Commencement of Business operations (Milk procurement & forward linkage) with Business Development Plan (Sahakar se Samriddhi Plan) and Registration of M-DCS	NDDB, Milk Union											
4	Capacity Building - Sensitisation of Milk Union / BoD	NDDB											
5	Capacity building of M-DCS Management Committee, Secretary, members	NDDB											

Gantt Chart (2.3): Action Plan (FY 2026-27) - NDDB

Sl.No.	Activity	Responsibility	92-1qA	May-26	9z-unr	92-lut	92-guA	Sep-26	02-130 02-V0V	Dec-26	√2-ust	Feb-27	√s-1sM	
1	Placing action plan before DCDC	NDDB												
2	Adoption of Model bye laws for M-DCS	Competent authority of District Cooperation Department/State Federation												
3	Commencement of Business operations (Milk procurement & forward linkage) with Business Development Plan (Sahakar se Samriddhi Plan) and Registration of M-DCS	NDDB, Milk Union												
4	Capacity Building - Sensitisation of Milk Union / BoD	NDDB												
5	Capacity building of M-DCS Management Committee, Secretary, members	NDDB												

Gantt Chart (2.4): Action Plan (FY 2027-28) - NDDB

Sl.No.	Activity	Responsibility	72-1qA	May-27	∠շ-unբ	 √s-guĀ	Ze-43O	72-15Ο 72-νο <i>N</i>	Dec-27	72.02 Nan-28	Feb-28	Mar-28
1	Placing action plan before DCDC	NDDB										
2	Adoption of Model bye laws for M-DCS	Competent authority of District Cooperation Department/State Federation										
3	Commencement of Business operations (Milk procurement & forward linkage) with Business Development Plan (Sahakar se Samriddhi Plan) and Registration of M-DCS	NDDB, Milk Union										
4	Capacity Building - Sensitisation of Milk Union / BoD	NDDB										
5	Capacity building of M-DCS Management Committee, Secretary, members	NDDB										

Gantt Chart (2.5): Action Plan (FY 2028-29) - NDDB

Sl.No.	Activity	Responsibility	82-1qA	82-ysM	82-nut	82-Iut 82-211A	82-3uA 82-q98	82-JoO	82-voV	Dec-28	Jan-29	Feb-29	Mar-29
1	Placing action plan before DCDC	NDDB											
2	Adoption of Model bye laws for M-DCS	Competent authority of District Cooperation Department/State Federation											
3	Commencement of Business operations (Milk procurement & forward linkage) with Business Development Plan (Sahakar se Samriddhi Plan) and Registration of M-DCS	NDDB, Milk Union											
4	Capacity Building - Sensitisation of Milk Union / BoD	NDDB											
5	Capacity building of M-DCS Management Committee, Secretary, members	NDDB											

Table 2. NDDB Targets (State-wise, Year-wise)

Total	gthe DCS	608,8	8 1,284	11,754	8 3,951	92 (	5,573	1,897	8 489	9 1,028	8 650	15 6,911	1,003	0 2,566	5,065	150	7.7	
2028-29	New Strengthe DCS ning DCS	826 316	325 28	570 915	750 68	4 9	222 660	139   178	40 28	100 49	50 48	523 615	34 125	597 410	182 628	25 4	- 1	
2027-28	Strengthe N ning DCS D	421 8	37 3	1,220 5	66	12	880 2	237	38	66 1	64	820 5	167	546 5	837	5	2	
20	New DCS	895	280	570	750	4	228	139	45	150	90	503	34	262	206	25	ı	
2026-27	Strengthe ning DCS	527	46	1,525	113	15	1,100	297	47	82	08	1,025	208	689	1,047	9	2	_
50	New DCS	096	200	0/2	750	8	240	134	22	150	09	539	34	269	961	25	08	>
2025-26	Strengthe ning DCS	632	55	1,830	135	18	1,320	356	22	86	96	1,230	250	819	1,256	7	3	•
56	New DCS	930	160	1,624	750	3	245	149	0/	150	02	222	34	532	161	25	25	
2024-25	Strengthe ning DCS	211	18	610	45	9	440	119	19	33	32	410	83	273	419	2	1	
ลั	New DCS	3,091	135	2,320	200	2	238	149	06	150	100	699	34	512	133	26	10	
Existin	Functio nal DCS	7,820	551	21,903	650	174	20,173	3,557	292	686	596	15,546	3,098	8,193	12,559	0/	28	
Total No. of	Villag es	17,950	27,959	45,410	20,634	429	19,040	7,602	21,254	6,857	32,737	30,715	1,666	55,891	44,532	3,856	2,098	
H.I.I./V+v4.3		Andhra Pradesh	Assam	Bihar	Chhattisgarh	Goa	Gujarat	Haryana	Himachal Pradesh	Jammu and Kashmir	Jharkhand	Karnataka	Kerala	Madhya Pradesh	Maharashtra	Manipur	Meghalaya	
Sr.	o <sub>Z</sub>	1	2	3	4	5	9	7	8	6	10	11	12	13	14	15	16	2

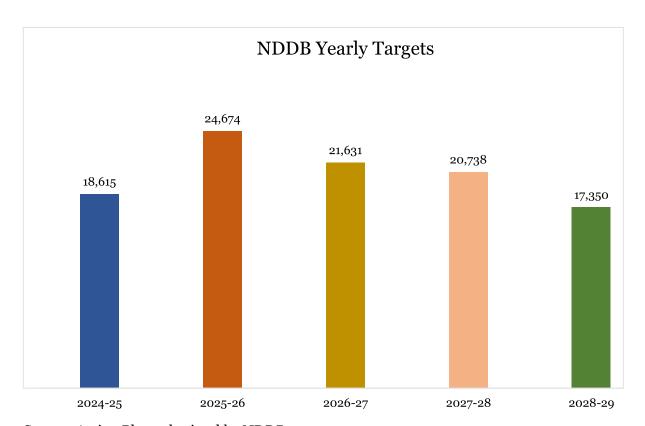
2028-29 Total	Strengthe ning DCS	2 27	171 7,587	5 36	366 <b>4,658</b>	705 11,542	25 226	446 4,214	200 2,241	4 119	749 14,278	128 <b>1,813</b>	79 1,915	6,963 $1,03,0$
202	New S DCS r	5	1,306	ı	405	1,437	10	271	80	20	2,046	166	244	10,3
2027-28	Strengthe ning DCS	2	228	7	488	940	34	262	267	9	1,000	170	105	9,285
20	New DCS	4	2,395	ı	415	1,400	10	259	84	20	1,951	188	241	11,45
2026-27	Strengthe ning DCS	3	285	6	610	1,175	42	743	334	7	1,250	213	131	11,607
20	New DCS	3	823	ı	426	1,365	10	248	182	20	1,856	193	310	10,0
2025-26	Strengthe ning DCS	3	342	10	732	1,410	51	892	401	9	1,499	255	157	13,925
20	New DCS	33	714	1	466	1,340	12	236	187	15	1,761	193	301	10,74
2024-25	Strengthe ning DCS	1	114	3	244	470	17	297	134	3	200	85	52	4,642
ă	New DCS	1	1,209	П	476	1,300	15	227	372	15	1,666	222	295	13,97
Existin	Functio nal DCS	30	3,425	102	7,324	16,489	508	10,119	4,008	85	16,488	2,550	1,570	1,59,557
Total No. of	Villag es	1,642	52,245	127	12,784	46,903	483	18,696	11,226	898	1,10,14 3	17,325	41,006	6,25,9
T. I. J. G. P. C. S. C.	State/ O1	Nagaland	Odisha	Puducherry	Punjab	Rajasthan	Sikkim	Tamil nadu	Telangana	Tripura	Uttar Pradesh	Uttarakhand	West Bengal	Grand Total
Sr.	N <sub>o</sub>	18	19	20	21	22	23	24	25	26	27	28	29	

Source: Action Plan submitted by NDDB

**Table 2.1 NDDB – Formation of New M-DCS (Yearly Targets)** 

Year	New M-DCS	Strengthening of DCS	Total DCS
2024-25	13,973	4,642	18,615
2025-26	10,749	13,925	24,674
2026-27	10,024	11,607	21,631
2027-28	11,453	9,285	20,738
2028-29	10,387	6,963	17,350
Total	56,586	46,422	1,03,008

Source: Action Plan submitted by NDDB



Source: Action Plan submitted by NDDB

**Graphical Representation** 

## Formation of new M-FCS by NFDB

S.No	Event	Agency	Expected Outcome	Timeline for completion by
1	Launch of Margdarshika	Ministry of Cooperation, Government of India	Sensitization of the stakeholders on SOP, implementation mechanism, role and responsibility, targets and timelines	September 2024
2	Reviewing and preparation of Model bye-laws for FCS	NFDB, State Governments & State Fisheries Federations	Model Bye-Laws for FCS  NFDB, State Governments (RCS & Fisheries Departments) and State Federation will analyse and customise Bye- Laws for FCS on the lines of Model Bye-Laws for PACS, Govt of India.	October 2024
3	Regional and District level Workshops	NFDB, Fisheries Departments of the State/UT	Stakeholder Meeting  • Sensitization of all stakeholders on modification of Bye-Laws for formation of M-FCS.	October 2024
4	Mapping and Identification of uncovered GP / potential villages	NFDB, State Governments & State Level Fisheries Federations	<ul> <li>Identification and preparation of list of potential villages where new M-FCS to be formed</li> <li>Mapping of defunct/dormant fisheries cooperative societies for liquidation.</li> </ul>	December 2024

S.No	Event	Agency	Expected Outcome	Timeline for completion by
5	Preparation and finalisation of action plan	NFDB, State Governments & State Level Fisheries Federations	Prepare State and     District Level     Action Plan	January 2025
6	Placing action plan before DCDC	NFDB through JWC	<ul> <li>Placing the action plan before DCDC for monitoring and review through JWC.</li> </ul>	January 2025
7	Mobilization of fish farmers/ allied workers	NFDB and Fisheries Department	Mobilization of farmers for formation of new fisheries cooperative societies.	February 2025
8	Registration of new M-FCS and adoption of Model bye laws for FCS	Competent authority of District Cooperation / Fisheries Department	<ul> <li>Registration of the New M-FCS and adoption of the Model byelaws.</li> <li>Formation of new fisheries cooperatives in place of liquidated fisheries cooperatives.</li> </ul>	Adoption of Model byelaws by February 2025  Formation of new fisheries cooperatives in place of liquidated fisheries cooperatives by March 2025
9	Affiliation to District/State Federations	NFDB, State level fisheries federation and Fisheries Departments of the State/UT	• The newly formed fisheries cooperatives will be facilitated to affiliate with District & State Fisheries Federations.	March 2025
10	Training and Capacity Building of BoD, Management	NFDB and Fisheries Departments of the State/UT	<ul> <li>Fisheries         Cooperative will         be sensitised on         possible         additional</li> </ul>	Continuous process

S.No	Event	Agency	Expected Outcome	Timeline for completion by
	Committee, Secretary and members of Fisheries Cooperatives		activities that can be taken up by FCS, its advantages and modalities for doing so.	
11	Commencement of Business operations (forward linkage) with Business Development Plan (Sahakar se Samriddhi Plan)	NFDB	Adoption of the Model Bye-laws for M-FCS  The M-FCS will initiate registration process and start business operations.  M-FCS will commence different service as per business development plan (Sahakar se Samriddhi Plan).	April 2025
12	Convergence with schemes	NFDB, and Fisheries Departments of the State/UT	• Various schemes implemented will be extended to the fisheries cooperatives.	Continuous process

Source: Action Plan NFDB

Gantt Chart (3.1): Action Plan (FY 2024-25) - NFDB

S.No.	Activity	Responsibility	geb-st	իշ-ֈշՕ	tz-vov	Dec-24	1sn-25	Ьер- <b>ъ</b> 2	Mar-25
1	Launch of Margdarshika	Ministry of Cooperation, Government of India							
2	Reviewing and preparation of Model bye-laws for FCS	NFDB, State Fisheries Federations							
3	Regional/District level Workshops	NFDB, Fisheries Departments of the State/UT							
4	Mapping and Identification of uncovered GP / potential villages	NFDB, State Level Fisheries Federations							
5	Preparation and finalisation of action plan	NFDB, State Level Fisheries Federations							
9	Placing action plan before DCDC	NFDB, Fisheries Department, Cooperation Department							
7	Mobilization of Fishers/fish farmers/ allied workers	NFDB and Fisheries Department							
8	Registration of new M-FCS and adoption of Model bye laws for FCS	Competent authority of District Cooperation Department							
6	Affiliation to District/State Federations	NFDB, State level Fisheries Federation and Fisheries Departments of States/ UTs							
10	Commencement of Business operations (forward linkage) with Business Development Plan (Sahakar se Samriddhi Plan)	NFDB							
111	Training and Capacity Building of BoD, Management Committee, Secretary and members of Fisheries Cooperatives	NFDB and Fisheries Departments of the State/UT							
12	Convergence with schemes	NFDB, and Fisheries Departments of the State/UT							

Gantt Chart (3.2): Action Plan (FY 2025-26) - NFDB

S.No.	Activity	Responsibility	May-25	1991-25 1991-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	9z-ust	Feb-26 Mar-26
1	Registration of new M-FCS and adoption of Model bye laws for FCS	Competent authority of District Cooperation Department									
2	Affiliation to District/State Federations	NFDB, State level Fisheries Federation and Fisheries Departments of the State/UT									
3	Commencement of Business operations (forward linkage) with Business Development Plan (Sahakar se Samriddhi Plan)	NFDB									
4	Training and Capacity Building of BoD, Management Committee, Secretary and members of Fisheries Cooperatives	NFDB and Fisheries Departments of the State/UT									
5	Convergence with Schemes	NFDB and Fisheries Departments of the State/UT									

Gantt Chart (3.3): Action Plan (FY 2026-27) – NFDB

S.No.	Activity	Responsibility	May-26	9z-un-26	92-3uA	Sep-26	9s-15O	92-voV	Dec-26	շ-ust	Feb-27 Mar-27
1	Registration of new M-FCS and adoption of Model bye laws for FCS	Competent authority of District Cooperation Department									
23	Affiliation to District/State Federations	NFDB, State level Fisheries Federation and Fisheries Departments of the State/UT									
3	Commencement of Business operations (forward linkage) with Business Development Plan (Sahakar se Samriddhi Plan)	NFDB									
4	Training and Capacity Building of BoD, Management Committee, Secretary and members of Fisheries Cooperatives	NFDB and Fisheries Departments of the State/UT									
5	Convergence with Schemes	NFDB and Fisheries Departments of the State/UT									

Gantt Chart (3.4): Action Plan (FY 2027-28) - NFDB

S.No.	Activity	Responsibility	May-27	- Հշ-սոբ Դոյ-եչ	√s-8nA	Zeb-z∠	 ∠z-νον	Dec-27	18p-28	82-18M
Н	Registration of new M-FCS and adoption of Model bye laws for FCS	Competent authority of District Cooperation Department								
2	Affiliation to District/State Federations	NFDB, State level Fisheries Federation and Fisheries Departments of the State/UT								
3	Commencement of Business operations (forward linkage) with Business Development Plan (Sahakar se Samriddhi Plan)	NFDB								
4	Training and Capacity Building of BoD, Management Committee, Secretary and members of Fisheries Cooperatives	NFDB and Fisheries Departments of the State/UT								
2	Convergence with schemes	NFDB and Fisheries Departments of the State/UT								

Gantt Chart (3.5): Action Plan (FY 2028-29) – NFDB

S.No.	Activity	Responsibility	82-ysM	82-unr	82-Int	82-guA	Sep-28	82-150 82-10V	82-voV	Dec-28	19n-29	Mar-29
Н	Registration of new M-FCS and adoption of Model bye laws for FCS	Competent authority of District Cooperation Department										
2	Affiliation to District/State Federations	NFDB, State level Fisheries Federation and Fisheries Departments of the State/UT										
3	Commencement of Business operations (forward linkage) with Business Development NFDB Plan (Sahakar se Samriddhi Plan)	NFDB										
4	Training and Capacity Building of BoD, Management Committee, Secretary and members of Fisheries Cooperatives	NFDB and Fisheries Departments of the State/UT										
2	Convergence with schemes	NFDB, and Fisheries Departments of the State/UT										

Table 3. NFDB Targets (State-wise, Year-wise)

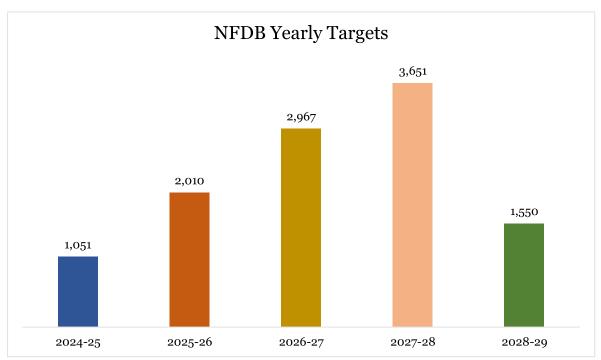
States /UTs	2024-25	2025-26	2026-27	2027-28	2028-29	Total
Andaman and Nicobar Islands	3	6	9	9	42	69
Andhra Pradesh	20	40	60	60	20	200
Arunachal Pradesh	5	5	8	8	4	30
Assam	30	50	70	60	62	272
Bihar	120	240	360	360	120	1,200
Chandigarh	-	-	-	-	-	-
Chhattisgarh	60	120	180	180	60	600
Delhi	-	-	-	-	-	-
Goa	-	5	5	5	5	20
Gujarat	30	50	70	70	30	250
Haryana	5	10	15	35	42	107
Himachal Pradesh	2	4	6	6	2	20
Jammu and Kashmir	5	10	15	15	5	50
Jharkhand	50	100	150	150	50	500
Karnataka	25	50	75	<i>7</i> 5	25	250
Kerala	2	4	100	180	177	463
Ladakh	2	2	2	2	2	10
Lakshadweep	-	-	-	-	-	=
Madhya Pradesh	150	300	400	600	50	1,500
Maharashtra	80	120	150	150	100	600
Manipur	10	20	100	106	153	389
Meghalaya	10	20	30	30	10	100
Mizoram	10	20	30	30	10	100
Nagaland	10	20	50	50	83	213
Odisha	55	110	100	250	35	550
Puducherry	-	-	-	ı	-	-
Punjab	20	40	60	60	20	200
Rajasthan	10	20	30	50	47	157
Sikkim	2	4	6	6	2	20
Tamil Nadu	15	25	50	<i>7</i> 5	85	250
Telangana	50	100	100	200	50	500
Dadra, Nagar haveli & Daman and Diu	-	-	-	-	9	9
Tripura	10	20	30	30	10	100
Uttar Pradesh	200	400	581	649	170	2,000
Uttarakhand	20	30	40	30	30	150
West Bengal	40	65	85	120	40	350
Total	1,051	2,010	2,967	3,651	1,550	11,229

Source: Action Plans submitted by NFDB

Table 3.1 NFDB – Formation of New M-FCS (Yearly Targets)

Year	Target for new FCS
2024-25	1,051
2025-26	2,010
2026-27	2,967
2027-28	3,651
2028-29	1,550
Total	11,229

Source: Action Plans submitted by NFDB



Source: Action Plans submitted by NFDB

**Graphical Representation** 





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